STANDARD OPERATING PROCEDURES

The UCI Institute for Clinical and Translational Science (ICTS) has established the Biostatistics, Epidemiology, Research and Design (BERD) Unit and UCI Center for Statistical Consulting (CSC) to assist UCI investigators and affiliates to conduct and communicate research of the highest possible quality. The primary activities of the unit include:

- Database creation and management
- Statistical support and study design for grant submissions
- Statistical and design issues for new studies
- Statistical analysis of data and consultation
- Predictive modeling analytics and machine learning
- Development of clinical research protocols
- Manuscript writing and revisions assistance
- Statistical programming and methodology workshop presentations
- Drop-in consultations

BERD/CSC has been involved in the data analysis of a wide variety of projects, including clinical and epidemiology studies, assessment of diagnostic methods and treatment modalities, clinical trials, observational research, predictive modeling, causal inference, mediation, reliability/validity, survey data analysis and the development of novel statistical techniques. Priority will be given to UCI and UCI affiliated researchers. Consulting on projects for external (non-UCI or non-UCI affiliated) entities will be considered on a case by case basis. This document describes the standard operating procedures (SOP) for statistical consulting and for recharge/billing policies. You can conveniently download a copy of these operating procedures here. For information regarding billing administration, contact Sarah Cushing Britigan, ICTS Operations Manager, at scushing@uci.edu, or Margaret Erel, CSC Business Manager, at merel@uci.edu.

Research Assistance

Please Note: The initial first hour of consultation is free for UCI researchers and affiliates. The first hour free policy is intended for use for consultations on potential long-term collaborations between BERD/CSC and researchers. The first hour of consultation between the researcher and BERD/CSC staff is designed to determine the researcher’s needs and assess the scope of the project, it is not designed to address general analysis questions. If you have a general statistical or data analysis related questions, please use our BERD drop-in session, you can sign up for an appointment here.

Grant Preparation:

An important function of the BERD/CSC is to help all UCI investigators and co-investigators with grant preparation for research studies. The following policies and guidelines for new grant preparation will apply:

1. Submitted grant budgets should include the following for future statistical services: (1) percent effort for one or more named statisticians from the BERD/CSC, or (2) a budget allocation for statistical service to be paid on the basis of recharge.
2. The BERD/CSC statistician(s) will be given at least 8 weeks to work on the submission prior to its due date and will be involved in all aspects of study development, including, but not limited to: study design, determining measures and outcomes, sample size calculations and data analysis.
3. The BERD/CSC statistician must review the final grant application prior to submission to ensure consistency in the design, analysis and sample size consideration sections as well as ensuring that reasonable funds for statistical support are allocated in the event of funding.
4. BERD/CSC statisticians do not charge for assistance with grant preparation if the statistician will be included as an investigator or named statistician and thus funded through the grant.
1. The level of commitment should be discussed and mutually agreed upon between the PI, the statistician and the CSC/BerD director.
2. To qualify for free assistance with grant preparation, the statistician or unit must be written into the grant for the equivalent of at least $5000.

Power Analysis:
BERD/CSC statisticians can be used to perform the power analysis for grant proposal as well as IRB applications. This service will have the same expectations associated with it as standard data analysis projects which are described below.

Data analysis and abstract, manuscript, and presentation preparation:
The BERD/CSC also will assist UCI researchers and affiliates with data analyses and preparation of abstracts, papers, and presentations. The following policies and guidelines will apply:

1. The principal investigators (PI) and/or appropriate research staff will consult with a member(s) of BERD/CSC to assess the statistical needs of the project.
2. After the consultation a statistician will draft a Scope of Work (SOW), to be provided to the investigator, which details the expectations of the work to be performed including:
   1. A description of the project
   2. Timeline including estimated deadline(s)
   3. Estimated hours and cost
   4. Agreed upon project deliverables (methods section write-up, tables, analysis description etc.)
   5. Expectation of authorship. Please see our guidelines on authorship below. Authorship will not be accepted in lieu of or in exchange for payment.
   6. PLEASE NOTE: Work on the project will not start until the SOW has been agreed upon and signed by all necessary parties.
   7. Internal projects require a designation of a KFS account number for recharge.
   8. External projects require contact information (including email) where invoices are to be sent. Payment by check will be made to “UC Regents”.
3. A fully executed UC Sales and Service Agreement is required to initiate work with all non-UCI entities.
4. The statistician performing the analysis will be a co-author on the publication to acknowledge the intellectual contribution to the work, if appropriate. Please see our guidelines on authorship below.
5. Statistician co-authors will be given at least 1 week to review any final drafts of an abstract or publication prior to submission or resubmission in order to ensure study and statistical integrity.

Data Privacy Policy:
BERD/CSC cannot accept data with personally identifiable information (PII) included. It is incumbent upon the researcher to remove any PII from the data before it is provided to the statistician. Failure to do so may result in a delay in the start of the project until this issue has been resolved. For information on what constitutes PII please go the UCI Information Security and Privacy page.

PLEASE NOTE: Hiding columns in Excel or any other database manager does not constitute removal. All columns with PII must be deleted/removed.

Acknowledgment and Authorship Policy:
If your study used BERD/CSC resources for any part of the proposal, paper or presentation, please
acknowledge the CSC or BERD.

BERD/CSC requires that the statistician be offered authorship on publications involving BERD/CSC statistical support if he or she meets the criteria set forth by the International Committee of Medical Journal Editors (ICMJE) as follows:

1. Substantial contributions to the conception or design of the work; or the acquisition, analysis, or interpretation of data for the work; AND
2. Drafting the work or revising it critically for important intellectual content; AND
3. Final approval of the version to be published; AND
4. Agreement to be accountable for all aspects of the work in ensuring that questions related to the accuracy or integrity of any part of the work are appropriately investigated and resolved.

We recommend acknowledging statisticians in publications and presentations if they made significant contributions to your project, but do not meet criteria for authorship. To avoid misunderstandings please discuss authorship early in your relationship with the statistician and include this information in the SOW. Note, the consulting statistician reserves the right to decline authorship when offered.

Payment Options:

If the investigator wishes to utilize the services of a BERD/CSC statistician, the investigator can choose from the following service models:

*Recharge/Fee-for-Service Model (Hourly Rate): Rates are $100/hr for UCI and UCI Affiliates, $130/hr for external non-profits, and $150/hr for external for-profit clients (rates are subject to change).
*This is the only payment option available to external non-profit and for-profit clients.

All clients must have a fully executed (signed) Scope of Work (SOW) in place before work on the project may begin.

External clients (both non-profit and for-profit) must also have a fully executed (signed) UC Sales and Service Agreement in place before work may begin.

Once the SOW has been agreed upon by the investigator and BERD/CSC statistician, and a memorandum of understanding signed, the investigator will be billed on an hourly basis until the completion of the project. For internal clients, a KFS account number is required for recharge. For external clients or clients not using a KFS account, invoices will be sent electronically. Checks should be made payable to “UC Regents”.

Grant Support Model: The goal for providing grant support at no cost is to cultivate a collaborative environment that will lead to successful grant applications. For grant applications that BERD/CSC staff help prepare and write, it is expected that the principal investigator will invite BERD/CSC statistical analysts to be included for % effort as appropriate. BERD/CSC involvement from the initial steps of the application helps ensure that study design, data analysis, and power analysis are appropriate and optimal, and increases the chances that the grant will be funded. When % effort is less than 5%, clients will be billed on an hourly basis.

Subscription Model: UCI Departments or investigators that require some statistics support may “subscribe” to a portion of a BERD/CSC staff time. Those requesting this model must agree to fund a portion of % effort for at least 6 months. This model requires a minimum of 10% effort.

A Memorandum of Understanding (MOU) will be drafted that includes the following information:

1. Length of agreement (minimum is 6 months)
2. Payment options
3. Contact information for BERD/CSC and PI fiscal officer
4. The MOU must be signed by the PI, their fiscal officer/fund manager, as well as the fiscal
officer for BERD (Sarah Cushing Britigan) or CSC (Margaret Erel).

5. PLEASE NOTE: Work on the project will not start until the MOU has been agreed upon and signed by all necessary parties.

**Time Frame:**

Please contact the BERD/CSC as early as possible before your deadlines and with an awareness of the following guidelines:

1. You should schedule a meeting with a statistician as early as possible in the research process. Please plan to start at least 6 weeks before the due date for assistance with study design, protocol development and preparation. Data analysis, depending on the complexity, may range from a few hours to many months, so please plan ahead.

2. As deadlines approach, the likelihood that we can provide helpful statistical support diminishes. On a case by case basis, the BERD/CSC may decline requests that are too close to the deadline to provide meaningful assistance.

3. Because there are always competing demands for statistical support, investigators are expected to work with us to help meet their deadlines. Any timelines set for providing data and protocol drafts, or otherwise disseminating necessary information, must be strictly adhered to or a revised timeline will need to be established.

4. It remains the responsibility of the investigator to ensure that all activities move forward according to the timeline required for the project. The BERD/CSC will endeavor to satisfy investigators’ needs, but cannot be expected to satisfy unrealistic deadlines.

**Manuscript Revisions:**

We understand that manuscripts developed with the assistance of BERD/CSC may require revisions after submission for publication. The need for revisions can be handled in one of several ways:

1. If the subscription or grant support model is active, necessary revisions are covered under the initial agreement regarding % effort.

2. If the subscription or grant support model is no longer active, or the original project agreement designated under the fee-for-service model has ended, then a new SOW must be enacted to cover the cost of the additional hours needed by the statistician to complete the necessary revisions and/or perform any additional analyses.

**Assistance with Dissertations or Theses:**

Graduate students are permitted to use BERD/CSC services. However, if a graduate student wishes to enter into a formal agreement to obtain data analysis assistance from a statistical consultant, BERD/CSC require that the student’s primary faculty advisor contact BERD/CSC directly acknowledging awareness of the student’s choice to access our services for the purposes of their dissertation or thesis. Please note that we do not assist with course work or qualifying exams.

**Statistical Financial Support:**

1. If you do not have funds available from extramural grants, we encourage you to seek funding from departmental sources or ICTS project grants.

Please note, if you are a graduate student, staff researcher or faculty member in the School of
Biological Sciences or Public Health, CSC may be able to assist with your project at no charge. Please contact us for further details.

2. We can provide language and supportive documentation for BERD/CSC statistical support for your grant applications.

For more information, please contact BERD/CSC Director, Joni Ricks-Oddie, PhD, at jricksod@uci.edu.

Please use the following links to schedule a consultation:

- BERD: https://icts.uci.edu/services/berd%20request.php
- CSC: https://statconsulting.uci.edu/request-consultation/